WCC Capital Delivery Dashboard

September 2025

Programme Status - Overall

This month

Last month

Trend

Programme Status - key metrics

Schedule	Risk
Financial	H & S
Issues	Resourcing

Health and Safety

Audits Completed	3
H&S Incidents – Near Hit	7
H&S Incident - Injuries / Illness	2

Financials $000	Actual Sept	Forecast Sept	YTD Actuals FY25/26	FY Approved Budget	FY Forecast	Var
Control Systems	-	16	-	159	159	-
Design	11	297	61	3,168	3,023	145
Major Projects	4,062	3,392	9,525	39,207	39,379	(-172)
Modelling	91	86	182	1,112	952	160
Network Engineering	18	110	62	1,857	1,144	713
Network Maintenance Team	645	295	1,325	3,680	3,630	50
Network Operations Team	179	819	815	9,800	8,828	971
Programme Delivery	316	1,530	492	19,350	15,472	3,879
RMA	-	82	4	1,626	824	802
Wastewater Contracts	836	603	1,325	6,523	6,523	-
Grand Total	**6,159**	**7,230**	**13,790**	**86,481**	**79,933**	**6,548**

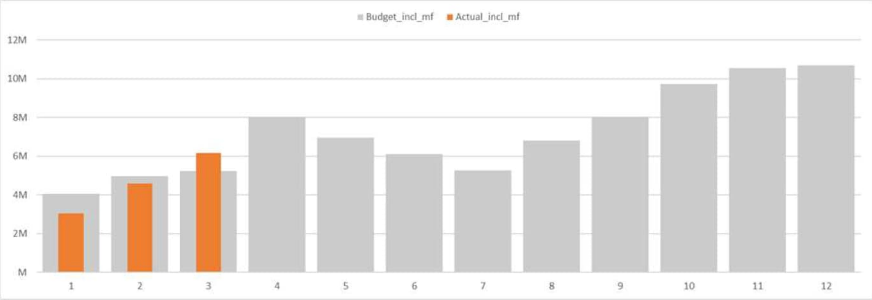
Executive Summary

The WCC capex programme for FY25-26 is confirmed at the full year forecast is $80.0m against a budget of $86.5m, so coming in under budget amount by $6.5m. This forecast is in line with the Advice Memo being sent to WCC in early October 2025, with the forecast numbers excluding proposed options for addressing the -7.5% underspend.

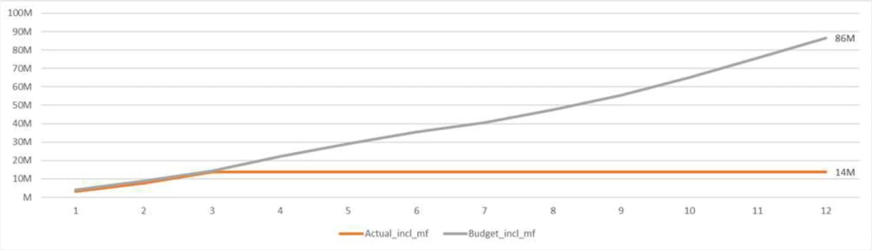
The WCC capital delivery programme is progressing steadily, with several key projects transitioning into or continuing through the construction phase. The programme has achieved actuals are $13.8m against a budget of $14.3m, so coming in behind budget by $0.5m. The main works taking place during the first quarter relate to the Victoria Street Rising Main project which accounts [redacted] to dates.
Major projects such as the Victoria Street Rising Main Renewal Stage 1 and 2 works underway. Running to schedule. Forecasting within project budget, with Stage 1C complete [redacted] Stage 3 construction methodologies still to be confirmed.
Achievement this quarter: Wakefield Street was completed ahead of schedule [redacted] in close out stage.

Key risks remain around procurement strategy changes and budget estimation maturity, which may impact programme delivery. These are being actively monitored, with mitigations in place and further discussions planned with Council regarding contingency management.

A silver lining to the high volume of proactive reporting throughout the month reflects a strong safety culture where teams are engaged, observant and committed to continuous improvement. The transparency and responsiveness are key to maintaining safe and productive worksites and is the kind of culture we aim to foster.



Budget vs Actual – Detail (FY 25/26)



Budget vs Actual – Trend (FY 25/26)

Key Issues and mitigations

1	Capital budgets are forecast to be underspent by -7.5%. A detailed review of the capital programme has identified several projects with allocated funding that are not ready or able to be completed within this financial year. PDL is working with WCC to reprofile the programme and bring forward other projects from Year 3 of the Long-Term Plan to optimise delivery and maintain investment momentum.

Key Risks and mitigations

1	Project changes impacting the budget – budgets are based on different levels of estimation maturity and there is no programme level contingency to manage large changes in forecast/actuals from projects. When these occur, they impact delivery of the wider programme due to budget balancing. Recommendation is that a programme level approach to contingency is implemented over the portfolio and held by Council. To be discussed with Councils options for this implementing and managing this.
2	Procurement strategy changes - changes in the procurement strategy to ensure value for money could delay the delivery of projects, which would result in budget underspend and misalignment with other key WCC infrastructure programmes. Any potential impacts will be monitored and raised when known.
3	The transition to the new project management team is underway, with recruitment in progress by WWL. The focus is on establishing a capable team that can mobilise effectively into projects and adopt consistent delivery systems and procedures. The Capital Delivery team is fully engaged in supporting this transition and is working closely to ensure a smooth interface and successful handover. Regular updates are being provided to WCC to maintain transparency throughout the process.

Comments on Financials

- The programme has achieved actuals are $13.8m against a budget of $14.3m at the end of September, so coming in behind budget by $0.5m. The main works taking place during the first quarter relate to the Victoria Street Rising Main project which accounts [redacted]

Key Upcoming Items/Activities – October

- Newlands Water Main Renewal tender activities in progress.
- Reprioritisation of the baseline programme with Service Planning and WCC (memo sent 10 October 2025).

[redacted]

WCC Capital Delivery Dashboard

September 2025

Delivery Metrics

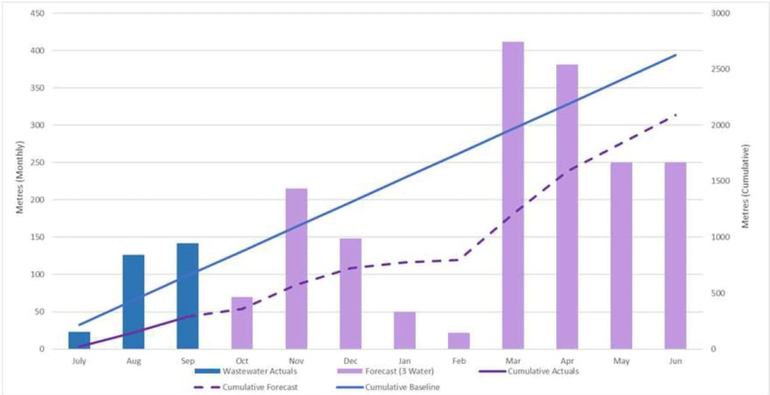
	Total Projects	Projects in Progress	Projects on Hold	Physical Works (PW) In Progress	Contracts Awarded	Completed In the reporting period	Gateway Status (Current phase in progress): Define	Plan	Concept Design	Detailed Design	Procure	Construct	Complete (Defects Period)	Completed in FY 25/26 (passed GW7)
This Month (September)	87	54	33	5	0	0	0	3	3	5	1	9	33	0
Last Month **(August)**	87	54	33	5	0	0	0	3	3	5	1	9	33	0

Due for Procurement < 3 mths	**3**
Due Start Construction < 3 mths	**4**
PW Due for Completion < 3 mths	**1**
Meters Pipe (this month)	**142**
Meters Pipe YTD	**291**
Meters Pipe Full Year Forecast	**2,089**

Project Status Updates of Significance

- **Plan:**
  - Regional Pressure Mgmt & PRV upgrades investigation
  - Moa Pt WWTP Roof Renewal
  - Johnsonville Renewal
  - *MP* - Eastern Trust Main WW Renewal
  - *MP* – Oriental Parade / Kent Terrace RM Renewal
- **Design:**
  - *MP* - Western WWTP UV Renewals (DD)
  - *MP* - Western WWTP EIC Renewal (DD)
  - Moa Pt WWTP Aeration Renewal (DD)
  - Aro Street Ridermain Renewal (DD)
  - VHCA Buried Reservoirs WQ Renewals (DD)
  - Murphy Street WW Interceptor (CD)
  - Otari-Wilton Bush upgrade (CD)
  - Buried Reservoirs WQ Renewals (CD)
  - *MP* - Wellington Airport WW Renewal (CD)
- **Procurement / Progressing to Procurement:**
  - Newlands WM Renewal
  - *MP* - Pump Stations PS1
- **Construction:**
  - *MP* - Wakefield St new WW Rising Main in operation. In closeout
  - *MP* - Pump station 1-7 Upgrades: PS2 pumps replaced, PS5 & PS7 works underway
  - *MP* - Victoria St (PS7), Wakefield St (PS5-6) & Victoria/Dixon St Shared Rising Main Renewals: Stage 1and 2 In Construction.
  - WCC VHCA Reservoirs WQ renewals
  - Moa Pt WWTP UV renewal
  - Moa Pt WWTP EIC Renewal – site established, and PW starts in mid-October
- **Construction Completed:**
  - *MP* - Papawai Stream Improvement Project – Completed
  - *MP* - Taranaki St Wastewater Pump Station
  - *MP* - Taranaki Street Rising Main in closeout
  - Karori Outfall WW Removal in competition
  - Wrights Hill Reservoir Seismic Improvements
- **Urgent W:**
  - Cockayne Road Water Main Renewal - Detailed design
  - Bellevue Subdivision Horokiwi Sewer Renewal - Design completed, in consenting
- **Contribution Project:**
  - Golden Mile – Tracking on Programme
- **Projects on hold/ upcoming projects:**
  - N/A

*** MP = Major Projects*



[redacted]

Wellington Water

WCC Capital Delivery Dashboard

September 2025

Project Metrics

	Project Status RAG		September		Financial Year 25/26					Project Life Financials		
Major projects	Overall	Commentary	Actuals $000	Forecast $000	YTD Actuals $000	YTD Planned Baseline $000	FY Approved Budget $000	FY Forecast $000	FY Variance $000	Budget $000	Actuals $000	Forecast $000
Taranaki New WW RM		Complete. In Operation	[redacted]									
Taranaki New WW Pump Station		Complete. In Operation										
Pump Stations 1-7 upgrades		PS2 pumps replaced. PS5 and PS7 upgrades underway. Procurement underway for PS1, PS3, PS4 and PS6 . [redacted] Alternative procurement options are being utlilised to optimise value and revise the forecasts (utilising direct material procurement, WWL NOE and Open Market).										
Victoria St PS7 RM, Wakefield St PS5-6 RM & Victoria/Dixon St Shared RM Renewal		Stage 1 and 2 works underway. Running to schedule. [redacted] with Stage 1C complete [redacted] Stage 3 construction methodologies still to be confirmed (At lower risk of failure. Construction dates and plan to be confirmed with WCC)										
Wakefield East New Rising Main		Completed in July Ahead of schedule and [redacted] Linking two separate sides of the network to create redundancy. In project closeout										
Oriental Parade/Kent Terrace RM Renewal		The design and construction is only funded from 2027/28. Optioneering and revised cost estimate to be complete in July. Options being explored to bring this design forward.										
Moa Point WWTP UV Renewal		Construction has commenced at Moa Point. The UV equipment has arrived in NZ from Canada. The full year forecast remains [redacted] we'll have increased confidence once the final provisional sums are confirmed.										
Western WWTP UV Renewal		Western WWTP UV equipment is being manufactured (in Canada) and expected on-site in late 2025.										
Wellington Airport WW Renewal		Design for the first stage of balance chamber rehabilitation is progressing (physical works target early – mid 2026). FY variance is carry over of unspent budget from previous FY due to physical works timing.										
Eastern Trunk Main WW Renewal		Planning is progressing to confirm stage 1 scope to align with LTP funding fo[redacted]										
WGTN WWTP EIC Renewals		High existing operational risk, high likelihood and consequence if current system fails at each WWTP. The EIC renewal programme has re-baselined to address the urgency. Overall, [redacted] **Moa Point:** physical works starts in mid-Oct 25 (brought forward by 2 months). **Western site:** Detail Design is progressing and aiming to finish it early Dec 25 due to more efficient delivery model.										

Note: The budget under project life financials includes actuals and has been calculated as below.

- Total Budget (includes Corporate Cost): Actuals from FY17/18 to FY24/25 **plus** LTP budget from FY25/26 to FY33/34 (Stage 3 advice).
- Please update the project life budget if there was a PCR approved in the reporting period. (For WWL stakeholders)

[redacted]

WCC Capital Delivery Dashboard

September 2025

Project Metrics

	Project Status RAG		September		Financial Year 25/26					Project Life Financials		
Programme Delivery	Overall	Commentary	Actuals $000	Forecast $000	YTD Actual $000	YTD Planned Baseline $000	FY Approved Budget $000	FY Forecast $000	FY Variance $000	Budget $000	Actuals $000	Forecast $000
Wrights Hill Reservoir Seismic Upgrade		Closed out in defects currently.	[redacted]									
Karori Outfall WW Renewal		Grass reinstatement still ongoing (no active work on site), negotiations on compensation for easement and other effects on site underway between respective valuers. Final completion walkover with contractor booked for 14 October 2025.										
Reservoir VHCA Water Quality Renewals		With the new financial year, our focus will shift to addressing other site-specific risks, also working on efficiency improvements including internal lead delivery.										
Moa Pt WWTP Aeration System Renewal		Detailed design underway. Early procurement process commenced for Blowers. Structural Engineer conducting site inspections.										
Moa Pt WWTP Roof Replacement & Associated Works		G2 signed off, kick off meeting held, site visits occured. PST room external walls structural condition assessment to be funded by S+P. GW4 commence date planned for March 2026										
Cockayne Road Water Main Renewal		Safety in Design (SiD), detailed design drawings, and specifications are complete. Physical works are targeted to start immediately. Delays in securing agreement with a private property owner pose an operational risk that could impact project delivery and network reliability.										
Bellevue subdivision Horokiwi Sewer Renewal		The detailed design report and drawings have been accepted. Physical works are planned to be actioned immediately, with site work expected to commence by December 2025.										
Regional Pressure Management & PRV upgrades		Potholing investigation works are complete across the Kelburn and Miramar sites.										
VHCA Buried Reservoirs WQ Renewals		The design process is underway, with a focus on enabling a more efficient delivery approach in FY25/26.										
Newlands Water Main Renewal		Tender in progress; closes 17 Oct 2025. Detailed design completed. Preferred proponent announced mid Nov 2025. Start on site planned for Mid Jan 2026.										

Note: The budget under project life financials includes actuals and has been calculated as below.

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- Please update the project life budget if there was a PCR approved in the reporting period. (For WWL stakeholders)

[redacted]

Wellington Water

WCC Capital Delivery Dashboard

September 2025

Project Metrics

	Project Status RAG		September		Financial Year 25/26					Project Life Financials		
Programme Delivery	Overall	Commentary	Actuals $000	Forecast $000	YTD Actual $000	YTD Planned Baseline $000	FY Approved Budget $000	FY Forecast $000	FY Variance $000	Budget $000	Actuals $000	Forecast $000
Murphy St WW Interceptor Overflow	Red	Concept design nearing completion – design acceptance in progress. Concept design however does not assess the risk involved to the downstream end of the SW network. Additional modelling taking place to best understand the proposed changes impact the greater network. Key SME's providing feedback into the additional scope. This has resulted in a variation in scope and delay to the planned delivery.	[redacted]									
Aro Street Ridermain Renewal	Amber	Detailed design in progress. Pothole investigations completed. Procurement planned for end of Nov 2026. Site works scheduled for early Feb 2026. Consultation on scope for service connection ongoing internally.										
Otari-Wilton Bush upgrade (Churchill Road)	Amber	Concept report & design currently under review and will be presented soon to WCC. Current status amber due to programme delays in concept. Timeframes for subsequent phases allowed for some time slippage which will be utilised to bring the schedule back to green.										

Note: The budget under project life financials includes actuals and has been calculated as below.

- Total Budget (includes Corporate Cost): Actuals from FY17/18 to FY24/25 **plus** LTP budget from FY25/26 to FY33/34 (Stage 3 advice).
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[redacted]

Wellington Water

WCC Capital Delivery Dashboard

September 2025

Project Timeline

Major Project	Start Date (GW 1 Finish)	End Date (GW 6 Finish)	% Complete (Overall)	FY 25/26 Q1	FY 25/26 Q2	FY 25/26 Q3	FY 25/26 Q4	FY 26/27 Q1	FY 26/27 Q2	FY 26/27 Q3	FY 26/27 Q4	FY 27/28 Q1	FY 27/28 Q2	FY 27/28 Q3	FY 27/28 Q4
Careys Gully WWTP EIC Renewals	14/08/2023	25/12/2027	100%												
Eastern trunk main WW Renewal	30/06/2023	04/06/2029	50%												
Kent Tce and Oriental Pde Rising Main Renewal	06/04/2021	19/09/2030	51%												
Moa Point UV Renewal	04/07/2022	23/09/2026	81%												
Moa Point WWTP EIC Renewals	14/08/2023	06/05/2027	100%												
Pump Stations 1 - 7 Upgrades	03/11/2021	12/03/2027	44%												
Taranaki St new WW Pump Station	05/11/2021	31/10/2024	99%												
Taranaki St new WW Rising Main	30/11/2020	30/10/2025	96%												
VHCA Wellington Airport Wastewater Renewals	02/04/2025	30/06/2027	42%												
Victoria St PS7 Wakefield St PS5-6 Victoria and Dixon St Shared Rising Main Renewal	23/09/2021	15/12/2027	40%												
Wakefield St new WW Rising Main	06/04/2021	03/11/2025	99%												
Western WWTP EIC Renewals	14/08/2023	25/02/2028	45%												
Western WWTP UV Renewal	16/06/2023	07/07/2026	72%												

Programme Delivery	Start Date (GW 1 Finish)	End Date (GW 6 Finish)	% Complete (Overall)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26
Aro Street Ridermain Renewal	23/12/2024	18/12/2026	13%												
Bellevue Subdivision Horokiwi WW Renewal	23/07/2024	29/05/2026	53%												
Cockayne Rd WM Renewal	01/08/2024	12/02/2026	11%												
Karori Road (357a) Wastewater Renewal (with SW) [sp]	03/07/2019	31/10/2025	100%												
Landfill Road Manhole Rehabilitation (Careys Gully Centrate Line rehab) - Stages 1 to 3	03/07/2017	08/04/2025	100%												
Link Rd, Archbold St and Quigley St, Newlands Water Main Renewal [sp]	25/08/2021	22/02/2027	65%												
Moa Point WWTP Aeration System Renewal	03/08/2023	22/10/2027	53%												
Moa Point WWTP Roof Renewal	16/08/2023	20/09/2028	37%												
Murphy St WW Interceptor connection Overflow improvements	07/11/2022	15/04/2027	35%												
WCC Regional Pressure Management and PRV Upgrades	05/09/2024	27/11/2026	8%												
WCC VHCA Buried Reservoirs Renewal	12/12/2025	04/10/2030	0%												
WCC VHCA Reservoir Water quality Renewals	30/09/2022	29/06/2028	45%												
Wrights Hill Reservoir Seismic Improvements	27/10/2016	30/05/2025	99%												

KEY: Pre-construction phases | Construction phase (includes as-builts, excludes defects) | Today's Date

[redacted]