OPEX Dashboard
As at 30 September 2025

Legend	Description
	Overspend more than 10%
	Overspend but less than 10%
	Underspend more than 20%
	Within budget and ≤20% underspend

Water

		September 2025				YTD					Full Year		Full Year	
		Actual	Budget	Variance		Actual	Budget	Variance			Forecast	Budget	*Variance*	
	Activity	$000	$000	$000	%	$000	$000	$000	%		$000	$000	*$000*	%
Drinking Water	**All**	**813**	**1,106**	***293***	***26%***	**2,294**	**3,318**	***1,024***	***31%***		**12,175**	**13,273**	***1,098***	***8%***
	Network	612	696	*85*	*12%*	1,698	2,089	*392*	*19%*		8,300	8,358	*58*	*1%*
	Investigations	19	120	*101*	*84%*	60	361	*300*	*83%*		1,141	1,442	*301*	*21%*
	Monitoring	46	116	*71*	*61%*	127	348	*221*	*63%*		846	1,393	*547*	*39%*
	Storage	7	34	*27*	*79%*	19	103	*83*	*81%*		346	411	*65*	*16%*
	Pump Stations	21	24	*3*	*11%*	63	72	*9*	*12%*		184	288	*104*	*36%*
	Utilities	2	6	*5*	*73%*	11	19	*8*	*44%*		62	76	*14*	*19%*
	Control Systems	4	6	*2*	*37%*	8	18	*10*	*55%*		66	74	*8*	*11%*
	Contingency	0	0	*0*		0	0	*0*			0	0	*0*	
	Management & Advisory Service	103	103	*0*	*%*	308	308	*0*	*%*		1,231	1,231	*0*	
Stormwater	**All**	**265**	**397**	***131***	***33%***	**815**	**1,191**	***375***	***32%***		**4,406**	**4,769**	***363***	***8%***
	Network	125	199	*75*	*37%*	430	598	*168*	*28%*		2,194	2,394	*200*	*8%*
	Investigations	30	98	*68*	*69%*	148	293	*145*	*49%*		1,104	1,181	*77*	*6%*
	Pump Stations	50	30	*(-20)*	*(-66%)*	58	91	*33*	*36%*		300	363	*64*	*18%*
	Monitoring	4	14	*10*	*70%*	16	41	*25*	*60%*		151	166	*15*	*9%*
	Control Systems	2	3	*2*	*51%*	3	9	*6*	*68%*		33	38	*5*	*13%*
	Utilities	3	1	*(-2)*		5	3	*(-2)*			10	12	*2*	*16%*
	Contingency	0	0	*0*		0	0	*0*			0	0	*0*	
	Management & Advisory Service	51	51	*0*	*%*	154	154	*0*	*%*		615	615	*0*	
Wastewater	**All**	**288**	**548**	***259***	***47%***	**1,007**	**1,643**	***636***	***39%***		**5,825**	**6,576**	***751***	***11%***
	Network	114	202	*89*	*44%*	443	607	*164*	*27%*		2,307	2,427	*120*	*5%*
	Pump Stations	58	70	*12*	*17%*	174	211	*37*	*17%*		733	843	*110*	*13%*
	Drainage Investigation	6	61	*54*	*90%*	26	182	*155*	*86%*		572	727	*155*	*21%*
	Investigations	16	123	*106*	*87%*	110	368	*258*	*70%*		1,147	1,479	*332*	*22%*
	Treatment Plant	23	24	*2*	*7%*	67	72	*5*	*7%*		286	289	*3*	*1%*
	Monitoring	14	8	*(-6)*	*(-69%)*	19	25	*6*	*23%*		79	101	*23*	*22%*
	Control Systems	6	8	*2*	*22%*	13	24	*11*	*45%*		85	94	*9*	*9%*
	Contingency	0	0	*0*		0	0	*0*			0	0	*0*	
	Management & Advisory Service	51	51	*0*	*%*	154	154	*0*	*%*		615	615	*0*	
JV Wastewater	**All**	**818**	**1,140**	***323***	***28%***	**2,634**	**3,421**	***787***	***23%***		**13,060**	**13,810**	***750***	***5%***
	JV Treatment Plant	619	830	*210*	*25%*	2,074	2,489	*415*	*17%*		9,748	9,956	*208*	*2%*
	JV Pump Stations	32	68	*36*	*52%*	81	204	*123*	*60%*		605	816	*211*	*26%*
	JV Investigations	14	55	*41*	*75%*	46	164	*118*	*72%*		624	701	*77*	*11%*
	JV Network	2	33	*31*	*94%*	9	98	*89*	*91%*		171	393	*222*	*56%*
	JV Control Systems	0	2	*1*	*84%*	0	5	*5*	*91%*		17	20	*3*	*16%*
	JV Contingency	0	0	*0*		0	0	*0*			0	0	*0*	
	Investigations	13	17	*3*	*21%*	13	50	*37*	*74%*		254	284		
	Management & Advisory Service	137	137	*0*	*%*	410	410	*0*	*%*		1,641	1,641	*0*	
Total Opex		**2,185**	**3,191**	***1,006***	***32%***	**6,751**	**9,573**	***2,821***	***29%***		**35,466**	**38,429**	***2,962***	***8%***
Total Opex Programme		1,843	2,849	1,006	*35%*	5,726	8,547	2,821	*33%*		31,364	34,326	*2,962*	*9%*
Total Management & Advisory Services		342	342	0	*%*	1,026	1,026	0	*%*		4,102	4,102	*0*	*%*
Unexpected events - Stormwater		122	122	*0*	*%*	122	122	*0*	*%*	*0%*	122	122	*0*	
Unexpected events - JV Wastewater		0	0	*0*	*%*	2	2	*0*	*%*	*0%*	132	132	*0*	
Total Opex		**2,307**	**3,313**	***1,006***	***30%***	**6,875**	**9,696**	***2,821***	***29%***		**35,720**	**38,682**	***2,962***	***8%***

Monthly Commentary (OPEX)

Summary
The first quarter result for the OPEX programme is 27% ($2,598) under budget, with all Waters under budget and costs continuing at a run rate similar to that reported last month.

The costs for the Unexpected events are reported separately, after the BAU OPEX programme.

The opening balance of the Unexpected event reserve for this year is $852k. These funds can be applied to the current year costs for Unexpected events, which for the year to date is $124k. This leaves closing balance $728k at the end of September. The Stormwater event is the culvert collapse at 1 Mahina Road, and the Wastewater events are the sewer collapse at Toop Street, and further costs related to an event from last financial year, L30 Te Ara sewer pump.

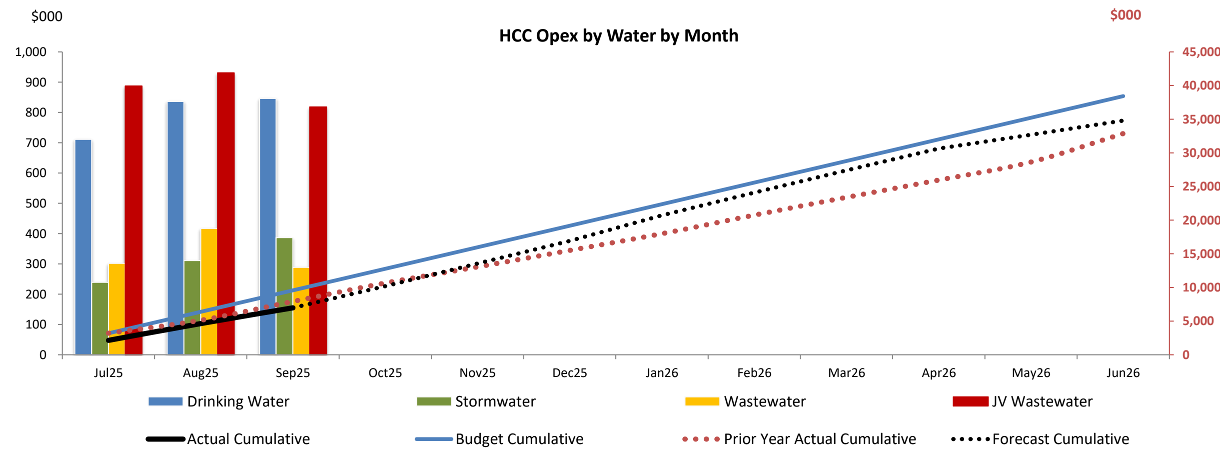
Overall the first forecast for the year for the BAU OPEX anticipates 8% ($2,962k) under budget for the full year, and 8% ($2,962k) under budget when the Metering programme costs are taken into account. The costs for the Unexpected events can be funded from the Unexpected event Reserve. The forecast will be reviewed and updated as needed on a monthly basis.

Notes on our approach for reporting:
Wellington Water invoices Council a monthly fixed charge in advance for the opex programme and management & advisory services.
The opex programme is made up of the following:
- Controllable costs incurred by Wellington Water in delivering the programme, such as charges for repairs and maintenance, costs of consumables, consultants, and contractors' charges
- Costs of labour and plant which are charged to specific jobs. This is for Wellington Water employees within our Customer Operations, Network Management and Network Engineering groups i.e. those working directly on opex jobs.

Management & Advisory Services is made up of staff costs that cannot be directly attributed to Council opex or capex programmes and overheads such as insurance, rent, IT costs, etc. We're a council-controlled organisation jointly owned by six client councils; the management charge is agreed on an annual basis and proportionately allocated to each of these councils.

Investment Categories

		September 2025				YTD				Full Year		Full Year	
		Actual	Budget	Variance		Actual	Budget	Variance		Forecast	Budget	*Variance*	
		$000	$000	$000	%	$000	$000	$000	%	$000	$000	*$000*	%
Drinking Water	**All**	**813**	**1,106**	***293***	***26%***	**2,294**	**3,318**	***1,024***	***31%***	**12,175**	**13,273**	***1,098***	***8%***
	Monitoring and Investigations	70	267	*197*	*74%*	191	800	*609*	*76%*	2,065	3,199	*1,135*	*35%*
	Maintenance (Planned)	90	142	*52*	*37%*	295	426	*131*	*31%*	1,381	1,702	*321*	*19%*
	Maintenance (Reactive)	548	589	*41*	*7%*	1,493	1,767	*274*	*15%*	7,433	7,067	*(-366)*	*(-5%)*
	Operations	4	6	*2*	*37%*	8	18	*10*	*55%*	66	74	*8*	*11%*
	Management & Advisory Service	103	103	*0*	*%*	308	308	*0*	*%*	1,231	1,231	*0*	*%*
Stormwater	**All**	**387**	**397**	***10***	***2%***	**937**	**1,191**	***253***	***21%***	**4,528**	**4,769**	***241***	***5%***
	Monitoring and Investigations	35	115	*81*	*70%*	166	346	*179*	*52%*	1,265	1,389	*123*	*9%*
	Maintenance (Planned)	71	128	*57*	*45%*	218	384	*166*	*43%*	1,745	1,537	*(-208)*	*(-14%)*
	Maintenance (Reactive)	229	99	*(-129)*	*(-131%)*	396	298	*(-98)*	*(-33%)*	869	1,190	*321*	*27%*
	Operations	2	3	*2*	*51%*	3	9	*6*	*68%*	33	38	*5*	*13%*
	Management & Advisory Service	51	51	*0*	*%*	154	154	*0*	*%*	615	615	*0*	*%*
Wastewater	**All**	**288**	**548**	***259***	***47%***	**1,007**	**1,643**	***636***	***39%***	**5,825**	**6,576**	***751***	***11%***
	Monitoring and Investigations	38	196	*158*	*81%*	162	588	*426*	*72%*	1,846	2,356	*509*	*22%*
	Maintenance (Planned)	97	95	*(-2)*	*(-2%)*	223	284	*61*	*21%*	917	1,135	*218*	*19%*
	Maintenance (Reactive)	74	174	*100*	*58%*	388	522	*133*	*26%*	2,074	2,086	*12*	*1%*
	Operations	6	8	*2*	*22%*	13	24	*11*	*45%*	85	94	*9*	*9%*
	Treatment Plant	23	24	*2*	*7%*	67	72	*5*	*7%*	286	289	*3*	*1%*
	Management & Advisory Service	51	51	*0*	*%*	154	154	*0*	*%*	615	615	*0*	*%*
JV Wastewater	**All**	**818**	**1,140**	***322***	***28%***	**2,636**	**3,421**	***784***	***23%***	**13,192**	**13,810**	***619***	***4%***
	Monitoring and Investigations	27	71	*45*	*63%*	59	214	*155*	*72%*	878	984	*107*	*11%*
	Maintenance (Planned)	26	67	*41*	*61%*	59	202	*143*	*71%*	606	809	*204*	*25%*
	Maintenance (Reactive)	8	33	*25*	*75%*	33	100	*67*	*67%*	303	400	*97*	*24%*
	Operations	0	2	*1*	*84%*	0	5	*5*	*91%*	17	20	*3*	*16%*
	Treatment Plant	619	830	*210*	*25%*	2,074	2,489	*415*	*17%*	9,748	9,956	*208*	*2%*
	Management & Advisory Service	137	137	*0*	*%*	410	410	*0*	*%*	1,641	1,641		
Total Opex		**2,307**	**3,191**	***884***	***28%***	**6,875**	**9,573**	***2,698***	***28%***	**35,720**	**38,429**	***2,709***	***7%***



Unexpected Event Reserve Commentary:

In years that HCC actual costs finish below budget, the funds are retained for the Unexpected Event Reserve (capped at 5% of the opex charge for the current financial year). Wellington Water is able to utilise these funds for costs arising from unexpected events in subsequent years. The funds are ring-fenced for the council in which the savings were achieved.
The opening balance for this financial year is nil. HCC costs were below budget for FY2025 so the transfer of 5% of the underspends for Drinking Water and Stormwater are $654k, and $198k respectively, as indicated in the table opposite:

	$000s
O/bal FY2025-26	*852*
Events FY25-26	(-124)
Bal	***728***