

Asset Management Plans

TO Bruce Hodgins, Strategic Advisor, Hutt City Council

COPIED TO Emma Kelly, Acting Head of Service Planning, Wellington Water
Charles Barker, Chief Operating Officer, Wellington Water

FROM Matthew Hall, Acting Chief Strategy and Planning Officer, Wellington Water

DATE 17 September 2025

Action sought

Bruce Hodgins, Strategic Advisor, HCC	Note the contents of this memo
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Contact for telephone discussion (if required)

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Purpose

1. This memo reports completion of Asset Management Plans (AMPs) by Wellington Water and includes:
 - a) a copy of the Hutt City Council Three Waters Asset Management Plan dated February 2025
 - b) a copy of the Wellington Metropolitan Water Services Asset Management Plan dated June 2025
2. Wellington Water advises these AMPs will be published to its public website.

Asset Management Plans

3. AMPs are the forward schedule on future work on assets that is risk prioritised, and cost estimated. AMPs were prepared by Wellington Water for the previous Long-Term Plan (LTP) 21 however, these were not formally endorsed by the then-Chief Executive (CE), nor updated following the completion of advice for LTP 24.
4. Wellington Water has subsequently updated the AMPs – comprising seven documents – which the CE has endorsed:
 - a) **Quantity five individual metropolitan council AMPs** reporting the state of each council's assets and their agreed investment plan for LTP24. The AMPs utilise the concise template provided by the Department of Internal Affairs which complements Water Service Delivery Plan (WSDP) work. Each AMP comprises approximately 30 pages and contains information that is generally in the public domain. The AMPs have a publication date of February 2025, which was when they were released to the WSDP Group (only) as an input to their work.
The HCC Three Waters Asset Management Plan is provided as Attachment 1.
 - b) **Quantity two regional water services AMPs** – for the Wellington metropolitan region, and the South Wairarapa District Council (SWDC). These AMPs consolidate and distil a lot of knowledge from across the company and are intended primarily for internal audiences. The AMP for the Wellington metropolitan region comprises approximately 300 pages, and the AMP for SWDC comprises about 130 pages. Both AMPs contain information that is generally *not* in the public domain. The AMPs have a publication date of June 2025.
The Wellington Metropolitan Water Services AMP is provided as Attachment 2.

Next Steps – Publication

5. There is risk in making these documents public through the disclosure of information that is not yet directly in the public domain however Wellington Water is committed to being open and transparent with official information.

Additionally, the quality of the AMPs is a concern, but this is indicative of Wellington Water's asset management maturity.

Attachments

1. HCC Three Waters Asset Management Plan February 2025
2. Wellington Metropolitan Water Services Asset Management Plan (June) 2025